

Cost Centre	Dept	Code	REVENUE	Budget 2021/22 £	Profiled Budget £	Actual £	Variance £
<b>GENERAL ESTABLISHMENT</b>							
<b>Establishment</b>							
EST	GEN	10001	Salary Costs	1,530,000	1,061,438	1,047,054	14,383
EST	GEN	10002	Overtime	32,000	22,200	26,828	(4,628)
EST	GEN	10003	Employers NI	128,500	89,147	82,494	6,653
EST	GEN	10004	Employers Pension	152,500	105,797	104,771	1,026
EST	GEN	10005	Staff Travel & Subsistence	4,500	3,375	2,194	1,181
EST	GEN	10006	Essential User Allowance	2,000	1,500	1,889	(389)
EST	GEN	10007	Agency Staff	50,000	37,500	30,392	7,108
EST	GEN	11001	Recruitment Costs	2,000	1,500	2,532	(1,032)
EST	GEN	11002	DBS Checks	500	375	226	150
EST	GEN	11003	Staff Training	23,250	9,799	9,799	0
EST	GEN	11010	Professional Subscriptions	1,500	1,125	783	342
EST	GEN	11011	Occupational Health	2,000	1,500	838	663
EST	GEN	11012	Health and Safety	10,000	7,500	3,005	4,495
EST	GEN	27001	Window Cleaning	2,500	1,875	1,784	91
EST	GEN	27002	Cleaning Costs	40,000	30,000	27,660	2,340
EST	GEN	27004	Waste Disposal	12,500	8,375	9,513	(1,138)
EST	GEN	28023	Flood Plan Support	2,000	1,500	0	1,500
EST	GEN	28024	Environmental Support	23,000	(24,068)	(24,068)	0
EST	GEN	28025	Future Salisbury	20,000	8,534	8,534	0
EST	GEN	28030	Neighbourhood Planning **	143,675	53,286	53,286	0
EST	GEN	29001	Insurance Premiums	68,000	63,000	58,431	4,569
EST	GEN	40001	Equipment Purchase	4,500	3,375	37	3,338
EST	GEN	40003	Equipment Hire	3,000	2,250	2,010	240
EST	GEN	41001	Clothing & Uniform Purchase	1,000	750	243	507
EST	GEN	42001	Office Equipment	10,500	7,875	5,195	2,680
EST	GEN	42002	Photocopier Costs	19,000	14,250	15,418	(1,168)
EST	GEN	42003	Advertising, Printing & Marketing	6,000	4,500	1,445	3,055
EST	GEN	42004	Postage	3,000	2,250	2,047	203
EST	GEN	44001	Telephony	24,500	18,375	17,975	400
EST	GEN	44002	IT Support & Maintenance	63,000	53,250	59,197	(5,947)
EST	GEN	44003	IT Purchases	10,000	7,500	8,394	(894)
EST	GEN	44004	Internet Connection	27,500	20,625	18,985	1,640
EST	GEN	44005	Software Licences	28,000	16,496	13,714	2,782
EST	GEN	45004	Valuation Fees	3,000	2,250	0	2,250
EST	GEN	45005	Legal Fees	5,000	3,750	400	3,350
EST	GEN	45006	Legislative and Property Fees	6,000	4,500	2,742	1,758
EST	GEN	45007	Research (Public Consultation) Fees	6,000	4,500	1,313	3,188
EST	GEN	45008	Property Strategy Professional Support	15,000	0	0	0
EST	GEN	45012	Corporate Subscriptions	3,500	3,500	5,034	(1,534)
EST	GEN	51001	Bank Charges	8,500	6,375	7,234	(859)
EST	GEN	52001	NNDR	244,000	199,636	194,222	5,414
EST	GEN	52002	BID Levy	4,000	4,000	3,233	768
EST	GEN	52999	Irrecoverable VAT	30,000	30,000	34,640	(4,640)
EST	GEN	53001	Consultants Fees	7,000	5,250	910	4,340
EST	GEN	53003	Audit Fees	5,000	4,191	4,191	0
EST	GEN	53005	Employment Law Advice	7,000	7,000	7,408	(408)
EST	GEN	53020	Provision for Bad Debts	3,000	0	(3)	3
EST	GEN	70001	Precept Income	(3,050,792)	(3,050,792)	(3,050,792)	0
EST	GEN	70008	NH Planning Grants **	(108,675)	(108,675)	(108,675)	0
EST	GEN	75001	Bank Interest	(7,500)	(6,875)	(5,019)	(1,856)
				<b>(369,542)</b>	<b>(1,254,637)</b>	<b>(1,310,560)</b>	<b>55,923</b>
<b>Grants and Partnership Working</b>							
GRA	GEN	50002	Cultural Organisation Grants	52,000	45,000	45,000	0
				<b>52,000</b>	<b>45,000</b>	<b>45,000</b>	<b>0</b>
<b>Commercial and Residential Properties</b>							
CRP	GEN	20001	Repairs & Maintenance	62,000	46,500	38,953	7,547
CRP	GEN	21001	Electricity	1,500	1,125	2,985	(1,860)
CRP	GEN	21002	Gas	1,000	750	248	502
CRP	GEN	21003	Water & Sewerage	15,000	11,250	6,799	4,452
CRP	GEN	53001	Consultants Fees	6,000	4,500	5,890	(1,390)
CRP	GEN	73001	Parking Income	(155,000)	(107,400)	(101,784)	(5,616)
CRP	GEN	73002	Land Rental	(500)	(500)	(4,547)	4,047
CRP	GEN	73003	Property Rental	(70,500)	(96,000)	(122,007)	26,007
CRP	GEN	73004	Garage Rental	(14,000)	(10,500)	(9,721)	(779)
CRP	GEN	73005	Licences Income	(10,000)	(10,000)	(10,394)	394
CRP	GEN	73007	Caravan Site Income	(100,000)	(100,000)	(42,395)	(57,605)

				(264,500)	(260,275)	(235,973)	(24,302)
<b>Public Works Loans</b>							
PWL	GEN	51002	Loan Interest - Crem	22,000	11,000	11,246	(246)
PWL	GEN	51003	Loan Principal - Crem	100,000	50,000	49,683	317
PWL	GEN	51004	Loan Interest - GH Roof	15,000	12,500	13,048	(548)
PWL	GEN	51005	Loan Principal - GH Roof	58,000	48,333	47,670	664
PWL	GEN	51006	Loan Interest - Victoria Park	3,000	1,500	1,942	(442)
PWL	GEN	51007	Loan Principal - Victoria Park	34,500	17,250	16,558	692
				<b>232,500</b>	<b>140,583</b>	<b>140,146</b>	<b>437</b>
<b>TOTAL GENERAL ESTABLISHMENT</b>				<b>(349,542)</b>	<b>(1,329,329)</b>	<b>(1,361,388)</b>	<b>32,059</b>
<b>ENVIRONMENTAL SERVICES</b>							
<b>Environmental Services</b>							
PRK	ENV	22003	Depot Rental	75,000	65,000	61,849	3,151
PRK	ENV	24002	Grounds Maintenance Contract	282,000	211,500	196,012	15,488
PRK	ENV	24003	Parks, Works and Streets Maintenance	533,000	399,750	354,614	45,136
PRK	ENV	24004	Maintenance Contract Depot Rental	30,000	22,500	25,209	(2,709)
PRK	ENV	24005	Ringroad Cleansing	30,000	22,500	9,445	13,055
PRK	ENV	25003	City Safety & Enforcement	72,000	54,000	52,286	1,714
PRK	ENV	27004	Waste Disposal	33,000	24,750	21,340	3,410
PRK	ENV	28010	Pest Control	8,000	6,000	5,066	934
PRK	ENV	28011	East Hants Enforcement **	60,000	30,000	29,830	170
PRK	ENV	28012	Roundabouts Maintenance \$	6,000	6,000	6,000	0
PRK	ENV	30001	Road Tax	3,000	2,250	2,382	(132)
PRK	ENV	30002	Vehicle Servicing	15,500	11,625	9,770	1,855
PRK	ENV	30003	Fuel & Oil (vehicles)	18,000	13,500	14,517	(1,017)
PRK	ENV	40001	Equipment Purchase	6,000	4,500	6,780	(2,280)
PRK	ENV	40002	Equipment Maintenance	10,000	7,500	9,185	(1,685)
PRK	ENV	40003	Equipment Hire	21,000	15,750	14,661	1,089
PRK	ENV	41001	Clothing & Uniform Purchase	2,000	1,500	2,171	(671)
PRK	ENV	70004	WC HRA Contribution	(30,000)	(30,000)	(30,000)	0
PRK	ENV	72002	Sponsorship Income \$	(6,000)	(4,000)	(3,900)	(100)
PRK	ENV	72012	East Hants Enforcement **	(60,000)	(30,000)	(20,624)	(9,376)
				<b>1,108,500</b>	<b>834,625</b>	<b>766,591</b>	<b>68,034</b>
<b>Crematorium &amp; Cemeteries</b>							
CRM	ENV	22004	Land / Property Lease	2,000	1,500	1,401	99
CRM	ENV	40001	Equipment Purchase	2,000	1,500	4,415	(2,915)
CRM	ENV	40002	Equipment Maintenance	67,000	50,250	51,723	(1,473)
CRM	ENV	40004	Goods & Materials	6,000	4,500	3,449	1,051
CRM	ENV	40010	Memorial Goods (Resale)	3,000	2,250	2,614	(364)
CRM	ENV	40011	Memorial Book of Remembrance	4,000	3,000	706	2,294
CRM	ENV	41001	Clothing & Uniform Purchase	1,000	750	1,048	(298)
CRM	ENV	42001	Office Equipment	1,500	1,125	529	596
CRM	ENV	42003	Advertising, Printing & Marketing	2,000	1,500	0	1,500
CRM	ENV	44002	IT Support & Maintenance	9,500	7,318	7,318	0
CRM	ENV	45012	Corporate Subscriptions	1,500	1,500	2,203	(703)
CRM	ENV	53002	Cremation Fees	26,000	19,500	29,459	(9,959)
CRM	ENV	71001	Cremation Income	(1,174,860)	(881,145)	(829,070)	(52,075)
CRM	ENV	71002	Interment Income	(15,000)	(11,250)	(9,255)	(1,995)
CRM	ENV	71003	Memorial Services Income	(12,000)	(9,000)	(19,961)	10,961
CRM	ENV	71004	Remembrance Income	(5,000)	(3,750)	(2,691)	(1,059)
CRM	ENV	71006	Burial Rights	(18,000)	(13,500)	(20,810)	7,310
CRM	ENV	71007	Mercury Abatement	(6,000)	(6,000)	(3,607)	(2,393)
CRM	ENV	71008	Avenue Cemetery Fees	(4,000)	(4,000)	(4,089)	89
				<b>(1,109,360)</b>	<b>(833,952)</b>	<b>(784,619)</b>	<b>(49,332)</b>
<b>CCTV</b>							
CTV	ENV	40001	Equipment Purchase	500	375	0	375
CTV	ENV	40002	Equipment Maintenance	500	375	0	375
CTV	ENV	44006	Other Licences	500	500	814	(314)
CTV	ENV	52004	Extended Warrantly	23,500	11,898	11,898	0
CTV	ENV	70006	CCTV BID Levy	(25,000)	(25,000)	(25,150)	150
CTV	ENV	72003	Income from Activities	(500)	(375)	(250)	(125)
				<b>(500)</b>	<b>(12,227)</b>	<b>(12,688)</b>	<b>461</b>
<b>Facilities</b>							
FAC	ENV	20001	Repairs and Maintenance	105,000	63,750	59,727	4,023
FAC	ENV	21001	Electricity	39,000	29,250	39,430	(10,180)
FAC	ENV	21002	Gas	57,000	38,250	30,974	7,276
FAC	ENV	21003	Water & Sewerage	42,000	31,500	23,970	7,530
FAC	ENV	25001	Fire Alarms	8,000	6,000	4,603	1,397
FAC	ENV	25002	Security Systems	5,000	3,750	3,843	(93)

				<b>256,000</b>	<b>172,500</b>	<b>162,547</b>	<b>9,953</b>
<b>Parks and Open Spaces</b>							
POS	ENV	28001	Tree Planting	24,000	2,940	2,940	0
POS	ENV	28002	Tree Surgery	97,000	97,000	98,542	(1,542)
POS	ENV	28003	Floral Displays	22,000	16,500	17,654	(1,154)
POS	ENV	28004	Floral Maintenance	32,500	24,375	24,021	354
POS	ENV	40002	Equipment Maintenance	20,000	15,000	13,058	1,942
POS	ENV	40004	Goods & Materials	13,500	10,125	5,877	4,248
POS	ENV	40020	Bin Maintenance	5,000	3,750	4,150	(400)
POS	ENV	40021	Seat Maintenance	4,500	3,375	10,761	(7,386)
POS	ENV	40022	Sign Maintenance	4,500	3,375	1,328	2,047
POS	ENV	73002	Land Rental	(10,000)	(10,000)	(17,722)	7,722
POS	ENV	73006	Allotments Rental	(39,000)	1,402	1,402	0
POS	ENV	74011	Basket and Container Income	(8,000)	(8,000)	(4,130)	(3,870)
POS	ENV	74012	Memorial Tree Income	(1,000)	(750)	(676)	(74)
POS	ENV	74013	Memorial Bench Income	(3,000)	(2,250)	(5,801)	3,551
				<b>162,000</b>	<b>156,842</b>	<b>151,403</b>	<b>5,439</b>
<b>Lower Bemerton Trust</b>							
LBT	ENV	20001	Repairs & Maintenance	5,200	2,760	2,760	0
LBT	ENV	21001	Electricity	200	197	197	0
LBT	ENV	21003	Water & Sewerage	1,000	0	0	0
LBT	ENV	27002	Cleaning Costs	4,500	1,870	1,870	-0
LBT	ENV	29001	Insurance Premiums	100	100	100	0
LBT	ENV	40001	Equipment Purchase	7,000	6,428	6,428	0
LBT	ENV	40004	Goods & Materials	1,000	65	65	0
LBT	ENV	70002	Grants Received	(19,000)	0	0	0
				<b>0</b>	<b>11,420</b>	<b>11,420</b>	<b>-0</b>
<b>City Centre Public Conveniences</b>							
PWC	ENV	20001	Repairs & Maintenance	30,000	22,500	20,730	1,770
PWC	ENV	21001	Electricity	6,000	4,500	7,433	(2,933)
PWC	ENV	21003	Water & Sewerage	14,000	10,500	11,196	(696)
PWC	ENV	27002	Cleaning Costs	170,000	127,500	120,933	6,567
PWC	ENV	40004	Goods & Materials	6,000	4,500	0	4,500
PWC	ENV	72003	Income from Activities	(24,000)	(18,000)	(31,315)	13,315
				<b>202,000</b>	<b>151,500</b>	<b>128,977</b>	<b>22,523</b>
<b>TOTAL ENVIRONMENTAL SERVICES</b>				<b>618,640</b>	<b>480,708</b>	<b>423,630</b>	<b>57,078</b>
<b>CORPORATE SERVICES</b>							
<b>Democratic &amp; Mayoral Services</b>							
DEM	COR	11004	Members Training	1,000	750	0	750
DEM	COR	40003	Equipment Hire	3,500	2,625	2,882	(257)
DEM	COR	41001	Clothing & Uniform Purchase	1,000	750	1,044	(294)
DEM	COR	42003	Advertising, Printing & Marketing	1,000	750	1,096	(346)
DEM	COR	50001	City Grants	1,000	750	0	750
DEM	COR	53010	Parish Councillor Allowance	17,500	13,125	11,781	1,344
DEM	COR	53011	Mayor's Events	15,000	11,250	10,916	334
DEM	COR	72001	Event Income	(1,500)	(1,125)	(100)	(1,025)
				<b>38,500</b>	<b>28,875</b>	<b>27,619</b>	<b>1,256</b>
<b>TOTAL CORPORATE SERVICES</b>				<b>38,500</b>	<b>28,875</b>	<b>27,619</b>	<b>1,256</b>
<b>BUSINESS SERVICES</b>							
<b>Guildhall</b>							
GUI	BUS	40001	Equipment Purchase	7,000	5,250	1,335	3,915
GUI	BUS	40002	Equipment Maintenance	4,500	3,375	5,143	(1,768)
GUI	BUS	40003	Equipment Hire	15,000	11,250	7,465	3,785
GUI	BUS	40004	Goods & Materials	5,000	3,750	4,205	(455)
GUI	BUS	41001	Clothing & Uniform Purchase	500	375	0	375
GUI	BUS	41002	Laundry	1,000	750	175	575
GUI	BUS	42003	Advertising, Printing & Marketing	9,000	6,750	3,525	3,225
GUI	BUS	44006	Other Licences	1,500	1,125	867	258
GUI	BUS	45011	Performing Rights Licences	4,000	3,000	4,110	(1,110)
GUI	BUS	50005	S&W LEP Grant **	109,735	63,511	63,511	0
GUI	BUS	70007	S&W LEP Grant **	(109,735)	(109,735)	(109,735)	0
GUI	BUS	72008	GH Hire of Outside Areas	(20,000)	(15,000)	(24,543)	9,543
GUI	BUS	72009	GH Hire of Inside Areas	(65,000)	(48,750)	(38,993)	(9,757)
				<b>(37,500)</b>	<b>(74,349)</b>	<b>(82,934)</b>	<b>8,586</b>
<b>Markets, Events and Advertising</b>							

MEV	BUS	22003	Depot Rental	10,500	10,500	10,435	65
MEV	BUS	27005	Market Waste Disposal	72,000	50,000	49,307	693
MEV	BUS	40004	Goods & Materials	4,000	3,000	1,286	1,714
MEV	BUS	41001	Clothing & Uniform Purchase	1,000	750	833	(83)
MEV	BUS	42003	Advertising, Printing & Marketing	36,000	27,000	28,008	(1,008)
MEV	BUS	45012	Corporate Subscriptions	1,000	750	1,169	(419)
MEV	BUS	45020	Christmas Fair **	100,000	27,154	27,154	0
MEV	BUS	45021	Christmas Lights	40,000	27,302	27,302	0
MEV	BUS	45022	Christmas Activities	30,000	30,000	35,331	(5,331)
MEV	BUS	45023	Charter Fair	5,500	5,500	5,567	(67)
MEV	BUS	45024	Street Sellers	15,000	11,250	16,058	(4,808)
MEV	BUS	45025	Summer Programme	40,000	40,000	29,543	10,457
MEV	BUS	45026	Other Events	24,500	18,375	15,982	2,393
MEV	BUS	72003	Income from Activities	(12,000)	(12,000)	(53,931)	41,931
MEV	BUS	72005	Market Stall Rents	(315,000)	(236,250)	(144,873)	(91,377)
MEV	BUS	72006	Other Market Income	(20,000)	(15,000)	(24,130)	9,130
MEV	BUS	72007	Charter Fair Rental	(22,000)	(22,000)	(22,653)	653
MEV	BUS	72010	Market Square Licences	(30,000)	(30,000)	(29,104)	(896)
MEV	BUS	72013	Christmas Fair Income **	(100,000)	(15,982)	(15,982)	0
				(119,500)	(79,652)	(42,698)	(36,954)
<b>Customer Services</b>							
CSR	BUS	40001	Equipment Purchase	2,000	1,500	12	1,488
CSR	BUS	40002	Equipment Maintenance	7,000	5,250	4,313	937
CSR	BUS	40004	Goods & Materials	3,000	2,250	799	1,451
CSR	BUS	40005	Resalable Goods	20,000	15,000	18,262	(3,262)
CSR	BUS	41001	Clothing & Uniform Purchase	1,000	750	0	750
CSR	BUS	42003	Advertising, Printing & Marketing	500	375	525	(150)
CSR	BUS	45012	Corporate Subscriptions	500	375	0	375
CSR	BUS	72011	Shopmobility Income	(21,000)	(15,750)	(14,310)	(1,440)
CSR	BUS	74001	Vatable Income	(17,000)	(12,750)	(12,834)	84
CSR	BUS	74002	Non-VATable Income	(23,500)	(17,625)	(16,516)	(1,109)
CSR	BUS	74003	Commission Income	(2,000)	(1,500)	(1,270)	(230)
				(29,500)	(22,125)	(21,019)	(1,106)
<b>TOTAL BUSINESS SERVICES</b>				(186,500)	(176,126)	(146,651)	(29,475)
<b>ACTIVE COMMUNITIES</b>							
<b>Active Communities</b>							
BHC	AVC	27002	Cleaning Costs	1,000	750	163	587
BHC	AVC	40001	Equipment Purchase	3,500	2,625	942	1,683
BHC	AVC	40004	Goods & Materials	9,500	7,125	1,236	5,889
BHC	AVC	41001	Clothing & Uniform Purchase	2,000	1,500	410	1,090
BHC	AVC	42003	Advertising, Printing & Marketing	1,000	750	1,006	(256)
BHC	AVC	44006	Other Licences	500	375	338	37
BHC	AVC	45001	Community Development	42,000	31,500	6,489	25,011
BHC	AVC	45009	Council Events	10,000	7,500	2,347	5,153
BHC	AVC	45011	Performing Rights Licences	1,000	750	0	750
BHC	AVC	45013	Sports Projects	1,000	750	1,605	(855)
BHC	AVC	45015	Sports Dev Activity **	1,000	750	2,060	(1,310)
BHC	AVC	50004	Community Grants	25,000	15,750	15,750	0
BHC	AVC	70002	Grants Received	(22,000)	(22,000)	(26,950)	4,950
BHC	AVC	70009	Grant Funded Projects	0	0	(685)	685
BHC	AVC	72003	Income from Activities	(11,000)	(8,250)	(5,917)	(2,333)
BHC	AVC	72004	Coaching Income	(10,000)	(7,500)	(1,760)	(5,740)
BHC	AVC	72014	Salisbury Lottery	0	0	(6,080)	6,080
BHC	AVC	72015	Sports Dev Income **	(1,000)	(750)	(3,755)	3,005
				53,500	31,625	(12,801)	44,426
<b>TOTAL ACTIVE COMMUNITIES</b>				53,500	31,625	(12,801)	44,426
<b>Use of Revenue Reserves - Section 106</b>							
Y04	GEN	84002	Spire View - POS ENV 28001 - Tree Surgery	(8,500)	0	0	0
Y04	GEN	84002	Rowbarrow - POS ENV 28001 - Tree Surgery	(20,000)	0	0	0
				(28,500)	0	0	0
<b>TOTAL REVENUE BUDGET</b>				146,098	(964,246)	(1,069,591)	105,344