

# SALISBURY CITY COUNCIL

## Report

**Subject** : Ground Maintenance Post Contract Options Evaluation  
**Committee** : Services Committee  
**Date** : 21 June 2021  
**Author** : David Bradley, Environmental Services Manager

---

### 1. Report Summary:

- 1.1. This report provides information regarding progress of the evaluation of the Ground Maintenance Options - post Idverde contract.

### 2. Background:

- 2.1. Salisbury City Council's grounds maintenance and street scene services are currently delivered jointly (approximately a 50/50 split) between our own in-house team and our external contractor, Idverde.
- 2.2. The Idverde contract with Salisbury City Council for street scene and grounds maintenance services concludes as of October 2022. This presents an opportunity for SCC to look at service delivery post contract.

### 3. Options:

- 3.1. Four main post contract options have been identified for evaluation:
  - 3.1.1. Continue to "piggy back" on Wiltshire councils re tendering exercise. In essence maintain the status quo.
  - 3.1.2. Re tender the current Idverde element of the services on the open market and appoint our own contractor - in essence keep service delivery split between our own in-house team and a newly appointed contractor with n Wiltshire Council involvement.
  - 3.1.3. Contract out the current in-house operation to have one large contract covering all aspects of service delivery and no in-house team.
  - 3.1.4. Bring the Idverde element of the works in-house to have one large in-house team delivering all aspects of service delivery and no contractor.

### 4. Options Evaluation:

- 4.1. Each of these four options are being examined in detail in order to identify a preferred option. The options are being evaluated against the following criteria:
  - 4.1.1. Cost of service
  - 4.1.2. Quality of service
  - 4.1.3. Flexibility/Opportunities
  - 4.1.4. Associated risk of service

## 5. Progress to Date

5.1. The working group set up to undertake the evaluation meets on a monthly basis. The following main points were discussed at the last meeting:

- 5.1.1. Evaluation of the **Cost of the Service** is now complete. Note this is the most complex and time consuming element of the four evaluations.
- 5.1.2. It was agreed that the group's costings re the various contract options would benefit by being checked by an independent Quantity surveyor - a surveying practice has been contacted who have specific experience with contracts of a horticultural nature.
- 5.1.3. Work is some 50% complete against the next evaluation criteria – **Quality**,
- 5.1.4. A time table has been produced covering the entire project period – October 2020 - October 2022 – the timetable is a standing item on the agenda. Progress is currently in accordance with the agreed timetable.

## 6. Project Sponsor:

6.1. The project working group has had a councillor nominated to attend as the project sponsor. The previous sponsor did not stand for re-election and therefore this position is now vacant

6.2. It recommend that that a new project sponsor is nominated to oversee and scrutinise the project on behalf of the Council.

## 7. Recommendations:

It is recommended that the Committee:

7.1. Note the progress made to date.

7.2. Nominate a councillor project sponsor to oversee and scrutinise the project on behalf of the Council.

## 8. Wards Affected: All

## 9. Background Papers: Nil

## 10. Implications:

10.1. **Financial:** To be determined

10.2. **Personnel:** To be determined

10.3. **Environmental Impact:** Nil in relation to this report, but substantially will be a material consideration in the evaluation

10.4. **Equalities Impact Statement:** Nil in relation to this report.