

# SALISBURY CITY COUNCIL

## Report

Subject: Poultry Cross Working Group – Recommendations  
Committee: Environment Committee  
Date: 8 December 2025  
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### 1. Report Summary:

- 1.1 This report presents the Terms of Reference for the Poultry Cross Working Group.
- 1.2 In line with Standing Orders, a working group may only be established once its Terms of Reference have been approved by Full Council. However, at its meeting on 10th November, Full Council delegated responsibility for this working group to the Environment Committee.
- 1.3 The Terms of Reference outline the purpose, membership, principles, engagement strategy, timeline, and resource requirements for the Working Group.

### 2. Background:

- 2.1 The Poultry Cross is a Grade I listed monument of significant historical importance in Salisbury.
- 2.2 Structural scaffolding has been installed to address immediate health and safety concerns following deterioration of the structure.
- 2.3 A Working Group needs to be established to review options for restoration, prioritising urgent safety measures and developing a longer-term plan for full restoration.

### 3. Recommendation:

- 3.1 It is recommended that the Committee:
  - 3.1.1 Approves the Poultry Cross Working Group Terms of Reference.
  - 3.1.2 Confirms which Cllrs will form the working group.

### 4. Wards Affected:

- 4.1 The Poultry Cross is situated in the St Edmunds ward but any works will be noted by residents of all wards.

### 5. Background Papers:

- 5.1 Poultry Cross Working Group Terms of Reference.

## 6. Implications

- 6.1 **Financial:** Any restoration works will require approval by Full Council. External funding opportunities will be explored.
- 6.2 **Legal:** Compliance with heritage conservation regulations and requirements.
- 6.3 **Personnel:** Staff time will be needed to support the Working Group and coordinate stakeholder engagement.
- 6.4 **Environmental Impact:** Restoration will consider sustainable materials and methods where possible.
- 6.5 **Equalities Impact:** Improvements will aim to enhance public safety around the monument.

## **Poultry Cross Working Group**

### **Terms of Reference**

#### **1. Purpose**

- 1.1 The Working Group will operate on a cross-party basis to review and evaluate options for the restoration of Poultry Cross.
- 1.2 The primary objective is to address immediate health and safety concerns that have necessitated the installation of structural scaffolding, while also developing a longer-term plan for the full restoration of this Grade I listed monument.
- 1.3 Recommendations will be presented to Full Council via the Environment Committee and will be supported by evidence gathered from key stakeholders.

#### **2. Membership**

- 2.1 Each political group may nominate a primary and secondary representative.
- 2.2 Only five voting members will attend at any one time.
- 2.3 The Chair will be drawn from the membership of five.
- 2.4 Meetings may be held via Microsoft Teams, subject to agreement of all members.
- 2.5 The Working Group will be proportioned as follows:
  - Liberal Democrats – 2 Councillors
  - Labour – 1 Councillor
  - Conservatives – 1 Councillor
  - Other – 1 Councillor

#### **3. Principles**

The Working Group will ensure that any proposals:

- Offer value for the taxpayer and are affordable for the Council
- Seek external funding opportunities (e.g., grants, trusts, crowdfunding)
- Respect the heritage and character of Poultry Cross and its surroundings
- Include clear and consistent communication with the public throughout the project
- Consider both short-term safety measures and medium-term restoration actions
- Ensure adequate lighting and safety features to improve visibility and public security around the monument are considered

- Secure views from stakeholders outside of SCC

#### **4. Timeline**

4.1 The Working Group should aim to meet the following milestones or report reasons for any deviation:

- December 2025 – Terms of Reference agreed at Environment Committee
- Working Group meetings scheduled as necessary to move the project forward, including calls for evidence from individuals and groups
- May 2026 – Report to Full Council with recommendations

#### **5. Pathway to Engagement**

5.1 Key stakeholders will be invited to attend meetings or provide input:

- Historic England
- Salisbury Civic Society
- Salisbury BID
- Chamber of Commerce
- Wiltshire Council
- National Lottery Heritage Fund (NLHF)
- Architectural Heritage Fund
- Grant-giving trusts (e.g., Wolfson Foundation, Pilgrim Trust)
- A public meeting will be scheduled to gather community views

#### **6. Resources**

6.1 The work of the group will be supported by the Head of Environment as lead officer, and colleagues from Corporate Services.

6.2 Servicing meetings, research, and stakeholder engagement will require significant resource; additional support may be needed to maintain pace.

6.3 The Chief Executive will be kept informed but may not attend meetings.

#### **7. Funding Mechanisms**

7.1 Potential funding sources may include:

- The Council's reserves
- Community Infrastructure Levy (CIL) funding
- External commercial sources/sponsorship
- External grants and trusts
- Public Works Loan Board
- Crowdfunding initiatives



7.2 The Working Group must ensure any recommended option has a clear route to funding and is supported by Historic England who must consent to any works on the Poultry Cross.